Educational Policy and Leadership Studies

Interim Chair
- Liz Hollingworth

Program Coordinator, Educational Leadership
- Steven M. Triplett

Program Coordinator, Higher Education and Student Affairs
- Jodi Linley

Program Coordinator, Schools, Culture, and Society
- Katrina M. Sanders

Program Coordinator, Ed.D. Program
- Megan A. McVancel

Graduate degrees: M.A. in educational policy and leadership studies; Ed.S. in educational policy and leadership studies; Ed.D. in educational policy and leadership studies; Ph.D. in educational policy and leadership studies.

Faculty: https://education.uiowa.edu/directory
Website: https://education.uiowa.edu/about/administration/department-educational-policy-and-leadership-studies

Courses

Educational Policy and Leadership Studies Courses

EPLS:1029 First-Year Seminar 1 s.h.
Small discussion class taught by a faculty member; topics chosen by instructor; may include outside activities (e.g., films, lectures, performances, readings, visits to research facilities). Requirements: first- or second-semester standing.

EPLS:1240 Finding Your Path in Higher Education 3 s.h.
Overview of the liberal arts experience in higher education; theories of student success, socialization, and development; history of American liberal education; issues of diversity, equity, and social justice including privileged and marginalized identities, structural oppression, racism, classicism, sexism, ableism, and genderism; organizational structures of higher education. GE: Diversity and Inclusion.

EPLS:2098 The Student Affairs Profession 3 s.h.
Introduction to field of student affairs in context of higher education; focus on foundations of profession, including a brief history of field, professional associations, institutional differences, professional and ethical standards, functional areas in higher education, student learning and developmental theory, overview of graduate preparation, and current topics.

EPLS:3000 Foundations of Education 3 s.h.
Overview of American education, preschool through secondary; aims, history, philosophy of education; professional ethics, legal responsibilities; school curriculum, organization, finance, school law, political and social issues.

EPLS:3240 Undergraduate Topics in Education arr.
Seminar for extensive study of an education topic or issue.

EPLS:4081 ePortfolio Design and Production 1-2 s.h.
Experience producing an ePortfolio and uploading it to the internet; practical experience using digital tools, content and design related to ePortfolio production; experience using a web browser, accessing the internet, and using a digital camera or scanner. Requirements: able to perform basic computer functions and use a World Wide Web browser. Same as EALL:4081, EDTL:4081, PSQF:4081, RCE:4081.

EPLS:4110 Administration and Policy in Gifted Education 2 s.h.
Policy, administrative, evaluation issues in developing and maintaining gifted programs in a school setting; participants develop gifted program and policies for a school; for school executives and coordinators of gifted programs.

EPLS:4111 Evaluation of Gifted Programs 1 s.h.
Fundamentals of program evaluation essential for exemplary gifted programs.

EPLS:4113 Staff Development for Gifted Programs 1 s.h.
Planning, content, and delivery of staff development regarding gifted students and their needs.

EPLS:4150 Leadership and Public Service I 3 s.h.
Preparation for providing public service to a local community; leadership skills for effective mentoring of children in grades 6-10.

EPLS:4151 Leadership and Public Service II 2 s.h.
Preparation to provide leadership and public service to a local community agency; being a leader and a public servant in the context of societal oppressions such as racism, sexism, ablebodysm; part of the human relations minor. Prerequisites: EPLS:4150.

EPLS:4180 Human Relations for the Classroom Teacher 3 s.h.
Influence of social factors such as discrimination, diversity, equity, racism, sexism, and economic and socioeconomic pluralism on American schools and classrooms; for teacher education candidates. GE: Values and Culture.

EPLS:4200 Diversity and Inclusion in Athletics 3 s.h.
Diversity and inclusion as major issues for coaches, sports managers, physical activity professionals, and athletic administration staff in their workplaces; define, discuss, and analyze effects of diversity and inclusion in the athletic organizational environment; experience of underrepresented groups in sport settings, covering differences of religion, race, ethnic origins, gender, sex, ability, appearance, and age; understanding power differences, based on diversity within an organizational environment, that help future leaders implement successful practices inclusive of all persons. Requirements: undergraduate standing and enrollment in interscholastic athletics/activities director certificate program.

EPLS:4240 Perspectives on Minority Education in the United States arr.
In-depth focus on one specific minoritized group, centering on the nature of their educational experience in the U.S.; may cover historical, cultural, legal, and sociological perspectives that have contributed to access, inclusion, policies, and legal realities; content may include PK-12, private, religious, and higher education settings.
EPLS:6216 Finance in Higher Education 3 s.h.
Theory, research, policy, and practice related to public and private funding of higher and postsecondary education.

EPLS:6217 Theory and Practice of Leadership 2-3 s.h.
Theory-based literature and critiques of leadership as applied to educational institutions.

EPLS:6218 The Law and Higher Education 3 s.h.
The role of law as it affects postsecondary institutions; analysis of case law in specific areas of concern to administrators, faculty, staff, students.

EPLS:6220 History of Higher Education 3 s.h.
History of postsecondary education in the United States; emphasis on conflicting interpretations of pivotal developments; consideration of access, curriculum, student life, academic freedom, role of universities in society, and balance of teaching, research and service from a historical perspective.

EPLS:6221 The College Curriculum 3 s.h.
Issues, principles, policies, and practices in college curriculum development; diverse philosophical, historical, cultural, social, psychological, political foundations of contemporary college curricula; perspectives on and models of college curriculum, related processes of teaching and learning; principles and practices that guide design and change of higher education curriculum.

EPLS:6222 Introduction to Educational Policy 3 s.h.
Theoretical and technical approaches to analysis and evaluation of contemporary public policies.

EPLS:6224 Organizational Theory and Administrative Behavior 3 s.h.
Theories and concepts of organizational behavior applied in structural, organizational, administrative contexts of American education.

EPLS:6225 Higher Education Policy 3 s.h.
Overview of state level higher education structures and policies; research on state level policy processes.

EPLS:6226 Educational Management 2-3 s.h.
Literature and research on management; emphasis on American education.

EPLS:6228 K-12 Education Finance and Policy 3 s.h.
Emphasis on policy funding and finance for administration and management in education and other settings.

EPLS:6236 Special Education Administration 3 s.h.
Builds a foundation of dispositions, knowledge, and skills for tasks performed by directors of special education, building leaders, and administrators, when supervising needs of special education students and economically and socially deprived students; knowledge and application of legal aspects, individual educational programs, and continuum of academic and social/emotional behavior supports; for prospective school administrative personnel. Same as EDTL:6936.

EPLS:6237 History of the Teaching Profession 3 s.h.
History of public school teaching, and teachers’ problematic professional status; teacher education in the 19th and 20th centuries; formation and activities of teacher unions in the 20th century.

EPLS:6238 Gender and Education in Historical Perspective 3 s.h.
Gender in context of history of education in the United States; coeducation in common schools, academies, and high schools; women's arrival and experiences as college students; masculinity in higher education; single-sex versus coeducation; emphasis on conflicting historical interpretations. Same as GWSS:6238.

EPLS:6239 LGBTQ History in Education 3 s.h.
Lesbian, gay, bisexual, transgender, and questioning (LGBTQ) issues in context of history of education in United States; LGBTQ teachers, students, and studies in K-12 and higher education; emphasis on differences in historical interpretations. Same as GWSS:6239.

EPLS:6242 Research for Effective School Leaders 3 s.h.
Fundamental language of contemporary research; identification and application of basic research components to contemporary educational leadership problems; applicability of research toward effective decision making.

EPLS:6260 Contemporary Management Strategies for the Pre-K-12 Principal 3 s.h.
Leadership skills and management techniques for daily organization and operation of schools; emphasis on climate, communication, group processes, conflict resolution, curriculum management.

EPLS:6265 Standards-Based Education and Accountability 3 s.h.
Standards-based education; academic content standards, K-12 articulation, alignment studies, use of standardized test results to evaluate academic programs.

EPLS:6266 Program Evaluation 3 s.h.
Theoretical issues and considerations in evaluation of educational and social programs; evaluation design, methodology; metaevaluation; evaluation utilization. Same as PSQF:6265.

EPLS:6270 Policy and Politics 3 s.h.
Current issues from academic journals, states, think tanks, consortia.

EPLS:6273 College Students 3 s.h.
Overview of theories, research, practices, and issues relevant to understanding students in institutions of higher education. Requirements: Ph.D. standing in Higher Education and Student Affairs program.

EPLS:6275 Diversity and Equity in Higher Education 3 s.h.
Impact of culture, race, ethnicity, and intersections of social and cultural identity within context of educational settings including higher education/student affairs, K-12, and as it relates to government and community agency settings; implications of cultural context on practices in research, educational settings, and society. Requirements: Ph.D. Ed.D., or advanced-level M.A. standing. Recommendations: introductory course on issues of race, culture, and gender; or a sociopolitical issues or structural oppression course.

EPLS:6277 Readings in Diversity and Equity in Higher Education 3 s.h.
Historical, contemporary, theoretical, and empirical aspects of diversity and equity in higher education; unique experiences of members of historically underrepresented groups; focus on compelling literature in the field.

EPLS:6285 School and Community Relationships 3 s.h.
Community analysis, politics and education, power groups and influences, school issues and public responses, public relations strategies.
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<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Credits</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>EPLS:6290</td>
<td>Master’s Project</td>
<td>arr.</td>
<td>Research for the nonthesis program; topic approved by advisor.</td>
</tr>
<tr>
<td>EPLS:6293</td>
<td>Individualized Instruction</td>
<td>arr.</td>
<td>Readings, special projects, and/or studies that reflect joint instructor/student interest.</td>
</tr>
<tr>
<td>EPLS:6298</td>
<td>Legal Aspects of School Personnel</td>
<td>3 s.h.</td>
<td>Teacher and student: liability, negotiations, rights, privileges, responsibilities of school personnel; principles of law derived from court decisions; constitutional and statutory provisions; for teachers and administrators.</td>
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<tr>
<td>EPLS:6301</td>
<td>Professional Seminar I</td>
<td>1 s.h.</td>
<td>Orientation to field; writing and academic support.</td>
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<tr>
<td>EPLS:6302</td>
<td>Professional Seminar in Student Affairs II</td>
<td>1 s.h.</td>
<td>Working with groups in higher education.</td>
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<tr>
<td>EPLS:6303</td>
<td>Professional Seminar in Student Affairs III</td>
<td>1 s.h.</td>
<td>Consulting, training, and curriculum development in student affairs.</td>
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<tr>
<td>EPLS:6304</td>
<td>Professional Seminar in Student Affairs IV</td>
<td>1 s.h.</td>
<td>Professional identity, job search support.</td>
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<tr>
<td>EPLS:6305</td>
<td>Higher Education and Student Affairs Capstone</td>
<td>3 s.h.</td>
<td>Completion of an applied project that synthesizes the full M.A. curriculum.</td>
</tr>
<tr>
<td>EPLS:6307</td>
<td>Professional Seminar for Ed.D. Students: Orientation to the Ed.D.</td>
<td>1 s.h.</td>
<td>Orientation to the educational doctorate; how to approach courses and professional work as a scholar-practitioner. Requirements: admission to the Ed.D. program in educational policy and leadership studies.</td>
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<tr>
<td>EPLS:6311</td>
<td>Seminar: Research Topic in Education</td>
<td>1-3 s.h.</td>
<td>Topic submitted by students, faculty.</td>
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<tr>
<td>EPLS:6315</td>
<td>Orientation to the Superintendency</td>
<td>3 s.h.</td>
<td>Leadership theory and research of the superintendent’s role of increasing student achievement; personal goals for communication; ethics, integrity, flexibility, reflective, and collaborative leadership; expectations of the superintendent by the board of directors; defining one’s role; developing an entry plan; dealing with social/emotional isolation of superintendency; and influences in the larger political, social, economic, legal, and cultural context.</td>
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<tr>
<td>EPLS:6317</td>
<td>Operational Leadership and Management</td>
<td>1 s.h.</td>
<td>Managing fiscal and physical resources responsibly, efficiently, and effectively; effective communication of school operations; leadership and management of nutrition program, transportation program, facilities, construction; board policy, legal issues; state reporting, ethical decision-making; relationship building, problem solving amidst barriers and various stakeholder groups.</td>
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<tr>
<td>EPLS:6319</td>
<td>Human Resources Leadership</td>
<td>2 s.h.</td>
<td>Leadership theory and research of the superintendent’s role of aligning human resources practice and increasing student achievement; employment law; contract negotiations process/collective bargaining; contract maintenance; recruiting, selecting, developing, and retaining employees; working with labor unions and Public Employee Relations Board; special education law; Evaluator 2 Training. Requirements: Evaluator 1 Training.</td>
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<tr>
<td>EPLS:6321</td>
<td>Social Advocacy Summit</td>
<td>1 s.h.</td>
<td>Summit format; challenges and opportunities in Iowa’s K-12 schools with changing demographics; opportunity for K-12 school districts and higher education institutions to engage in conversation on how to meet the needs of students and local school districts.</td>
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<tr>
<td>EPLS:6323</td>
<td>School Finance</td>
<td>2 s.h.</td>
<td>Manage fiscal and physical resources; communicate effectively with internal and external audiences regarding school operations; comply with state and federal mandates and local board policies; align educational programs, plans, actions, and resources with the district vision and goals.</td>
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<tr>
<td>EPLS:6325</td>
<td>Organizational and Educational Leadership</td>
<td>2 s.h.</td>
<td>Facilitate connections of students and families to health and social services that support a focus on learning as a district level leader in a school district; collaboratively establish a culture that welcomes and honors families and community and seeks ways to engage them in students learning; AEA structure, compliance and regulatory functions including special education.</td>
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<tr>
<td>EPLS:6329</td>
<td>Legislative Summit</td>
<td>1 s.h.</td>
<td>Collaborate with families and community members, respond to diverse community interests and needs, and mobilize community resources as a district level leader in a school district; work with legislators, build advocacy groups in a community, engage stakeholders, how to lobby legislators and meet with local senate and house representatives to participate in lobbying.</td>
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<tr>
<td>EPLS:6332</td>
<td>College Student Psychosocial and Identity Development</td>
<td>3 s.h.</td>
<td>Theoretical models of psychosocial and identity development in college students; applications to student affairs work.</td>
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<tr>
<td>EPLS:6333</td>
<td>Practicum in Higher Education and Student Affairs</td>
<td>arr.</td>
<td>Small-scale research projects; supervised experience in planning, design, management, analysis, reporting of research activities; assignments to current and personal faculty research projects; student assumes major responsibility.</td>
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<tr>
<td>EPLS:6334</td>
<td>College Student Learning, Cognitive, and Moral Development</td>
<td>3 s.h.</td>
<td>Learning and development of college students; theoretical models of learning, cognitive development, moral development; applications to student affairs work.</td>
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<tr>
<td>EPLS:6336</td>
<td>Impact of College on Students</td>
<td>3 s.h.</td>
<td>Introduction to literature; career and economic returns, educational attainment and persistence, values and attitudes, learning and cognitive development, college student theory, assessment and methodological issues of studying college outcomes. Recommendations: introductory graduate-level research design course.</td>
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<tr>
<td>EPLS:6352</td>
<td>Action Research in Educational Settings</td>
<td>3 s.h.</td>
<td>Theory and practice of action research design and methodology; understanding of positionality and bias in action research, how to assess strengths and weaknesses of action research studies; completion of an action research cycle.</td>
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EPLS:6370 Quantitative Methods for Policy Analysis 3 s.h.
Methodological strategies for quantitative research; analysis of secondary data to investigate educational issues and policies; recoding variables, summation scaling and factor analysis, missing data, sample design and survey estimation, model building; implementation of linear and binary regression, regression diagnostics; hands-on experience conducting statistical analysis of social data. Prerequisites: PSQF:4143 and PSQF:6243.

EPLS:6381 Analysis and Appraisal of Curriculum 3 s.h.
Comprehensive investigation of systematic procedures and resources for identifying and evaluating essential features and constituent elements of a given school district's curricular offering; state and federal requirements of the curricular program; for persons in administration, curriculum, and supervision programs or positions.

EPLS:6383 Supervision and Evaluation 3 s.h.
Data collection and management skills; data-driven leadership; coaching and feedback techniques; teacher quality legislation; research and best practice regarding teacher evaluation, supervision; teaching standards.

EPLS:6400 Early Childhood Leadership Clinical 3 s.h.
Classroom instruction and supervised experience with problems in early childhood educational administration; organization, planning, evaluation, decision making.

EPLS:6401 Elementary Leadership Clinical 3 s.h.
Supervised experience working with problems in educational administration, including organization, planning, evaluation, decision making; individual project in a school setting.

EPLS:6402 Secondary Leadership Clinical 3 s.h.
Supervised experience working with problems in educational administration, including organization, planning, evaluation, decision making; individual project in a school setting.

EPLS:6403 Special Education Leadership Clinical 3 s.h.
Supervised experience working with problems in educational administration, including organization, planning, evaluation, decision making; individual project in a school setting.

EPLS:6404 Central Administration Clinical 3 s.h.
Supervised experience working with problems in educational administration, including organization, planning, evaluation, decision making; individual project in a school setting.

EPLS:6405 Superintendent Entry Plan and Portfolio Development 1 s.h.
Creating an effective entry plan, and where applicable, a professional portfolio as part of the series of clinical expectations for the superintendent preparation program; development of plan helps to create prior mutual expectation among the superintendent, board, staff, and community. Requirements: in final semester of superintendent endorsement program.

EPLS:6415 Orientation to the Superintendency: Clinical 2 s.h.
Clinical experience aligned with course topics and assignments in a K-12 school or other educational organization; development of a clinical plan with the guidance of a university professor and local school district mentor based on course requirements, career goals, and interests.

EPLS:6417 Operational Leadership Clinical 1 s.h.
Clinical experience aligned with course topics and assignments in the operational leadership course; completion of clinical in a K-12 school or other appropriate educational organization; development of a clinical plan based on course requirements, career goals, and student interests with guidance from a university professor and local school district mentor.

EPLS:6419 Human Resources Leadership Clinical 2 s.h.
Clinical experience aligned with course topics and assignments in the human resources leadership course; completion of clinical in a K-12 school or other appropriate educational organization; development of a clinical plan based on course requirements, career goals, and student interests with guidance from a university professor and local school district mentor.

EPLS:6425 Organizational and Educational Leadership Clinical 1 s.h.
Clinical experience aligned with course topics and assignments in the organizational and educational leadership course; completion of clinical in a K-12 school or other appropriate educational organization; development of a clinical plan based on course requirements, career goals, and student interests with guidance from a university professor and local school district mentor.

EPLS:7373 Qualitative Research Design and Methods 3 s.h.
Theory and practice of qualitative research design and methodology; exploratory field experience in collection and analysis of data; individual and focus group interviews, participant observation. Requirements: Ph.D. standing.

EPLS:7380 Practicum in College Teaching arr.
Supervised college teaching experience in courses related to major academic areas; collaboration with faculty course instructors.

EPLS:7385 Teaching and Learning in Higher Education 3 s.h.
Current theoretical and empirical literature on teaching and learning in higher education; focus on development of effective teaching practice. Same as EDTL:7385, GRAD:7385, PSQF:7385, RCE:7385.

EPLS:7392 Mixed Methods Research 3 s.h.
Introduction to mixed methods research in education; knowledge and skills necessary to conduct mixed methods study; history and language of mixed methods research; identification and processing arguments for and against mixed methods research; extend understanding of research in education; how to assess strengths and weaknesses of published mixed methods studies; investigation of one or more mixed methods research designs in depth; application of mixed methods research design to a research proposal. Prerequisites: EALL:5150. Requirements: formal introduction to quantitative and qualitative research methods, and familiarity with basic steps of research process. Recommendations: direct experience conducting research studies not required. Same as EDTL:7410.

EPLS:7395 Educational Specialist Research arr.
Individual instruction in the design, research, and writing of a research project of significant quality for upper-level graduate work.
EPLS:7432 Multicultural Initiatives  3 s.h.
Impact of culture, race, ethnicity, and intersection of identity in higher education, student affairs, and community agency settings; knowledge, skills, and competencies needed by teachers, student affairs professionals, social workers, counselors, and educational administrators to facilitate individual empowerment through relationships; focus on different ways to design multicultural initiatives to various professional work settings to promote diversity. Requirements: Ph.D. standing or advanced-level M.A. standing. Recommendations: introductory course on issues of race, culture, gender and/or any course on sociopolitical issues or structural oppression strongly recommended.

EPLS:7433 Current Issues in Higher Education and Student Affairs  3 s.h.
Current issues related to higher education; opportunity to clarify perspectives; review of literature in a particular area of interest; readings, class discussions, independent research, consultations with professionals in the field, student presentations. Requirements: higher education and student affairs Ph.D. standing.

EPLS:7444 Advanced Practicum in Student Affairs  arr.
Supervised work experience in student affairs settings.

EPLS:7483 Ed.D. Capstone Proposal  1-3 s.h.
Supervision of Ed.D. capstone proposal research, design, and writing. Requirements: completion of all Ed.D. core and research coursework.

EPLS:7485 Ed.D. Capstone  1-4 s.h.
Supervision of Ed.D. capstone research, design, and writing. Prerequisites: EPLS:7483. Requirements: educational policy and leadership studies Ed.D. standing and completion of capstone proposal meeting.

Supervision of research, design, and writing of Ph.D. thesis; individual instruction.